From:
To:
Borcherding, Hillary

Subject: comment on BCBS-MI acquisition of BCBS-VT

Date: Friday, August 25, 2023 2:33:58 PM

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Thank you DFR for the opportunity to comment. I have a question and some comments.

- 1. What will the impact be of the proposed acquisition on the thousands of VT State employees and retirees?
- 2. Please deny the applications requested by BCBS-M and BCBS-V for the acquisition control and change in control, respectively. Send them

back to the drawing board to work on a new business model. The "bigger is better" trope only works for the upper income echelons of any society.

Just compare the incomes of the CEOs and CFOs of BCBS-M and BCBS-V. what they get in exchange for info technology and expertise,

we all get less access to comprehensive, quality, affordable health care for the subscribers. How is that in the interest of the public?

We need health care not obscenely paid executives and for profit health insurance.